Shropshire Council Legal and Democratic Services Shirehall Abbey Foregate Shrewsbury SY2 6ND

Date: Friday, 8 March 2019

Committee:

Communities Overview Committee

Date: Monday, 18 March 2019

Time: 2.00 pm

Venue: Shrewsbury Room, Shirehall, Abbey Foregate, Shrewsbury,

Shropshire, SY2 6ND

You are requested to attend the above meeting. The Agenda is attached

Claire Porter

Head of Legal and Democratic Services (Monitoring Officer)

Members of Communities Overview Committee

Cecilia Motley (Chairman)

Nick Hignett (Vice Chairman)

Ted Clarke

Rob Gittins

Nigel Hartin

Roger Hughes

Vivienne Parry

Keith Roberts

Leslie Winwood

Tina Woodward

Your Committee Officer is:

Amanda Holyoak

Tel: 01743 257714

Email: amanda.holyoak@shropshire.gov.uk



AGENDA

1 Apologies for absence and substitutions

2 Disclosable Pecuniary Interests

Members are reminded that they must not participate in the discussion or voting on any matter in which they have a Disclosable Pecuniary Interest and should leave the room prior to the commencement of the debate.

3 Minutes of the Last Meeting

To confirm the minutes of the Communities Overview Committee held on 4 February 2019, **to follow**.

4 Public Question Time

To receive any public questions or petitions from the public, notice of which has been given in accordance with Procedure Rule 14. The deadline for this meeting is 2.00 pm on Friday 15 March 2019

5 Member Question Time

To receive any questions of which members of the Council have given notice. Deadline for notification for this meeting is 2.00 pm on Friday 15 March 2019.

6 Community Safety Strategy

To understand the updated Community Safety Strategy, scrutinise the research underpinning any changes to the strategy, and gain assurance that the Community Safety Strategy identifies the right priorities for its work. Report **to follow**.

Contact: Andrew Gough, Safer Communities, 01743 253984 andrew.gough@shropshire.gov.uk

7 Public Rights of Way

To understand the challenges faced in keeping public rights of way open, scrutinise how rights of way are determined, maintained, protected and adjusted and understand the Council's responsibilities and budget with regard to maintenance of public rights of way. A report is attached and a presentation will be made at the meeting.

Contact: Clare Fildes, Interim Head of Culture and Heritage, tel 01743 255067 clare.fildes@shropshire.gov.uk or Shona Butter, Rights of Way Mapping and Enforcement Manager, 01743 255062 shona.butter@shropshire.gov.uk

8 Work Programme (Pages 1 - 20)

To consider Work Programme proposals for the Committee, attached.



Agenda Item 7



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| Comi | mittee | anu | Date |

Communities Overview Committee

18 March 2018

2..00 pm

| <u>Item</u> | | |
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OUTDOOR PARTNERSHIPS TEAM - PUBLIC RIGHTS OF WAY OVERVIEW AND KEY PRIORITIES FOR 2019/20

Responsible Officer

Shona Butter

e-mail: Shona.butter@shropshire.gov.uk Tel: 01743 255062

Introduction

Shropshire has the third largest public rights of way network in the Country, with over 5,600km (which would span the Atlantic Ocean in a straight line). The Authority has a statutory duty to protect and assert the network and to keep the Definitive Map and Statement (which records the routes) under continuous review.

Summary

Shropshire's current Definitive Map and Statement is dated 1 September 1965. This provides conclusive evidence to the existence of those routes recorded on it. There are provisions under the Wildlife and Countryside Act 1981 and the Highways Act 1980 to amend this record either based on evidence or for preference.

Various provisions under the Highways Act 1980 provide the Council as Highway Authority with the power and duty to protect and assert the network.

Funding has been cut significantly over recent years, which has impacted on staff capacity and maintenance, and the Best Value Performance Indicator (our measure of how much of the network is open) has dropped from 85% to 66%.

The Service works with 340 dedicated Parish Paths Partnership volunteers across the County without whom the impact would be significantly higher.

Background

The National Parks and Access to the Countryside Act 1949 placed a duty on local authorities to produce a definitive record of public rights of way within their areas. All Parish Councils were therefore asked to mark on maps and schedules where they believed they had public rights of way. These original claims then went through a formal checking and objection process before becoming definitive in the late 1950's.

There have been two subsequent reviews one in 1960 and another in 1965. The introduction of the Wildlife and Countryside Act 1981 made it a legal requirement to keep the map and statement under continuous review.

In order to fulfil our statutory duty, there are specific policies for the major elements of public rights of way management. These were recently updated and included within the Shropshire's Great Outdoors Strategy 2018-28, which fulfils the requirement to have a Rights of Way Improvement Plan as per the Countryside and Rights of Way Act 2000.

http://shropshire.gov.uk/media/10853/go-strategy-oct18-final2.pdf

Public rights of way, whilst protected by the same legislation as Highways within Shropshire, are more complex in that we do not own the asset. Public rights of way more often than not run across private land which often involves several different land owners. This is why a specialist, experienced team is required to manage the network.

Current Situation

Achievements 2017/18

Key facts and figures

- ✓ Over 1,100 improvements to Right of Way, Parks and Sites
- √ 182 stiles replaced by gates to make access to the countryside easier for those
 with limited mobility
- ✓ Shropshire Way Main Route South launched
- √ 26 improvements to the Definitive Map
- ✓ Responded to 447 planning applications
- ✓ Responded to 5811 Public Rights of Way Searches.
- ✓ Successful ploughing and cropping campaign
- √ 64 Parish Paths Partnership groups, with 340 Parish Paths Partnership
 volunteers contributing over 10,000 hours of work on the ROW network,
 equivalent to 5.34 FTE members of staff (based on 7.4 hours/ day and working
 days of 253 days/ year). Many of these volunteer groups are affiliated to their
 Parish or Town Council.
- √ 134,000 users of the Shropshire's Great Outdoors website, 76% of whom were
 under 45
- ✓ 2,960 likes on Facebook and 2,258 Followers on Twitter

We have excellent relationships with user groups and landowners and work together to find solutions to issues and prioritise routes. A national Trustee and Shropshire Chair of The Ramblers and the Director of the British Horse Society are members of the Shropshire's Great Outdoors Strategy Board, along with the CLA and NFU. It is these relationships that keep the more militant members of these organisations from making complaints about the state of the network.

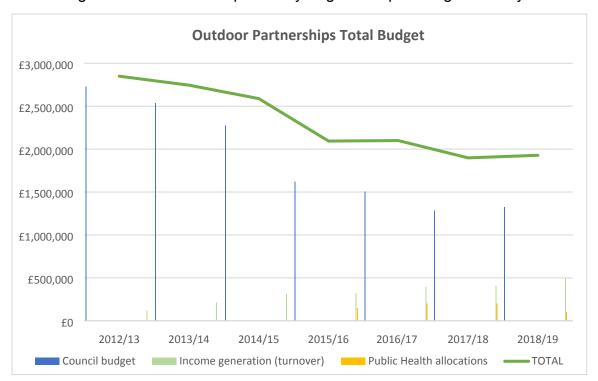
The Outdoor Partnership Team continue to be focused on income generation; with £500k expected in 2018/19 and increased income targets for 2019/20.

The Team Report for 2017/18 can be found here:

http://shropshire.gov.uk/media/10082/outdoor-partnerships-annual-report-2017-18.pdf

Issues

The Outdoor Partnerships Team, including the Country Parks and Heritage Sites are facing £100k budget cut in 2019/20 due to the withdrawal of Public Health funding-11.25% of the current controllable budget of £888,270. This will be met by the Voluntary Redundancy of the Country Parks and Sites Manager and ceasing to run the Shropshire Wild Teams unless external funding can be secured. In addition, a £50k budget cut in 2019/20 is specifically targeted at public rights of way.



The figure above shows the total (including uncontrollable) trends in budget since 2012/13. The slight increase in 2018/19 is due to the NJC salary rate increases.

Outdoor Partnerships have already had a 58% cut in total budget since 2012/13, resulting in the Best Value Performance Indicator on accessibility of the ROW network falling from 85% to 66% in 2018/19.

Rights of Way Budget

The total 2018/19 projected year end controllable budget for the Rights of Way Maintenance and Mapping and Enforcement teams is £573,277. This is equivalent to 10p/m of ROW.

The teams are currently generating an income of £148,000, which is contributing to staff and maintenance costs.

We are aware that there are around £1m capital works required for the maintenance of bridges and other major infrastructure and a similar sum could easily be required if the Council was required to respond to notices served.

Future Pressures

There is concern that there may be more pressures in the future:

- Additional Budget Cuts
- Loss of staff/insufficient staff to cope with demands
- The introduction of the Deregulation Act 2015 which has significant implications for claims based on historic evidence. There is already a backlog of 74 Formal Applications and over 100 potential claims as a result of the Discovering Lost Ways Project.
- Lack of Capital Investment for bridges and resurfacing
- Increased closures as result of the above and associated cost
- Revision of the Definitive Map at 1:10,000 scale and to incorporate all the legal orders made and confirmed since 1 September 1965

Conclusion

The management of the public rights of way asset is essential to maintain the network of access and character of the Shropshire Countryside. This along with other access provision, the physical nature of the landscape and the uniqueness of the area make it a popular place to visit and live.

The team do a remarkable job with very little funding. This is achieved by careful budget management, volunteer co-ordination, relationship building and income generation.

Whilst the Outdoor Partnerships Team has and is continuing to explore the most efficient and effective way of managing the network officers would welcome members thoughts on any other potential initiatives.



Agenda Item 8



| Communities Overview | 8 March 2019 |
|----------------------|--------------|
| Committee | |
| | |
| | Public |

Overview and Scrutiny Work Programme 2018 - 2019

Responsible officer

Tom Dodds, Statutory Scrutiny Officer tom.dodds@shropshire.gov.uk 01743 258518

1.0 Summary

- 1.1 This paper presents Overview and Scrutiny's proposed work programme for the year ahead. The committees have based their programmes on topics from Shropshire Council's Strategic Action Plan. Committees will also
 - scrutinise thematic priorities
 - · respond to emerging issues and
 - follow up on previous work.

2.0 Recommendations

- 2.1 Committee members to:
 - confirm the proposed work programme attached as appendix 1.
 - Note the task and finish group work programme attached as appendix 2.
 - suggest changes to the committee work programme and
 - recommend other topics to consider
- 2.2 Consider the terms of reference for a proposed task and finish group attached as **appendix 3** and confirm whether the committee would like to proceed with the group.

3.0 Background

- 3.1 Overview and Scrutiny's committees base their work programme on topics from Shropshire Council's Strategic Action Plan. They also
 - scrutinise thematic priorities
 - respond to emerging issues
 - follow up on previous work
 - carry out cross-committee work through task and finish groups.
- 3.2 The current work programme is attached as **appendix 1**. The current task and finish

group work programme is attached as appendix 2.

- 3.3 The committee's chair proposes a task and finish group to look at how the council provides youth services. This is in response to increasing evidence of the need for youth work. The objectives of the group will be to:
 - To understand different models of providing Youth Services in a place like Shropshire.
 - To review information and evidence of need and demand for youth work in Shropshire.
 - To engage with Town and Parish Councils and explore their thoughts on their role in youth work.
 - To identify opportunities to lever in additional resources to deliver youth work
 - To identify how the impact of youth work should be measured and reported
 - To make evidence based recommendations on the options for youth work in Shropshire.

The full terms of reference are attached as **appendix 3**.

4.0 Next steps

4.1 Overview and scrutiny updates this report on an ongoing basis and presents it to each overview and scrutiny committee. This will allow members the opportunity to contribute to its development at each committee meeting.

List of Background Papers (This MUST be completed for all reports, but does not include items containing exempt or confidential information)

None

Cabinet Member (Portfolio Holder)

ΑII

Local Member

ΑII

Appendices

Overview and scrutiny work programme

Task and finish group work programme

Youth work task and finish group terms of reference

Appendix 1
Overview and Scrutiny work programme 2018 to 2019

Performance Management Scrutiny Committee

| Topic | Intended outcomes or objectives | What output is | Who needs to | Expected impact or | Work |
|---|--|---------------------------------|--|---|---------------|
| | | required? | be heard from? | added value | date |
| Financial Strategy Task and Finish Group final report | Consider the budget proposals and identify the priority areas for further consideration Identify any likely impacts of the budget proposals and explore how these will be managed with the relevant officers and Portfolio Holders. Scrutinise investment and income proposals | task and finish group report | Group Chair Head of Finance, Governance & Assurance | Proposals for investment and income generation are sound. | 6 Feb 2019 |
| Meeting Housing Need | To scrutinise proposals to meet housing need in the county, in particular the three key decisions areas of: strategic aims development scope and ambition governance | task and finish group report | Director of Place | Proposals have political backing for their scope, aim and governance. | 6 Feb 2019 |
| Asset management strategy | Scrutinise the current asset management strategy | Overview report | Head of Finance, Governance & Assurance | Asset management strategy supports the capital and investment strategy. | 6 Mar 2019 |

Performance Management Scrutiny Committee

| Topic | Intended outcomes or objectives | What output is required? | Who needs to be heard from? | Expected impact or added value | Work date |
|--|--|---|---|--|----------------|
| Update of roadworks and street works task and finish group | To scrutinise progress against the recommendations of the roadworks and street works task and finish group | Committee report | Highways, Transport and Environment Commissioning Manager | Greater public satisfaction with the process of carrying out roadworks and street works. | 5 June 2019 |
| Corporate Peer Challenge Report and Action Plan | Identify the priorities for action emerging from the recent corporate peer challenge. Scrutinise the council's progress in implementing the report action plan. | corporate peer challenge report and action plan and progress report | Chief Executive | Shropshire Council is making good progress in implementing the peer challenge action plan. | ТВА |
| Corporate Peer Challenge Report and Action Plan – exception report | Scrutinise progress against the action plan. Identify areas for development and make recommendations for improvement. | action plan update report | Chief Executive | Assurance that the council is making progress in developing its action plan. | TBA |

Communities Overview Committee

| Topic | Intended outcomes or objectives | What output is | Who needs to | Expected impact or added | Work |
|-------|---------------------------------|----------------|----------------|--------------------------|------|
| | | required? | be heard from? | value | date |

Communities Overview Committee

| Topic | Intended outcomes or objectives | What output is | Who needs to | Expected impact or added | Work |
|---|--|---|---------------------------------------|--|----------------|
| | | required? | be heard from? | value | date |
| Community Safety Strategy | Understand the updated community safety strategy Scrutinise the research underpinning any changes to the strategy. | committee overview report presentation to committee | Community Safety Manager | Assurance that the Community Safety Strategy identifies the right priorities for its work. | 18 Mar 2019 |
| Public rights of way | Understand the challenges faced in keeping public rights of way open. Scrutinise how rights of way are determined, maintained, protected and adjusted Understand the council's responsibilities and budget with regard to maintenance of public rights of way. | presentation to committee Great Outdoors Strategy | | | 18 Mar 2019 |
| Communication with town and parish councils | Understand how Shropshire Council communicates with town and parish councils, and make recommendations for how this can be strengthened. | Committee overview report | TBA | | 3 June 2019 |
| Digital Transformation Programme | Understand how the programme is improving the council's service to its customers. | Committee overview report | Technology and Communications Manager | | 16 Sep 2019 |
| Food poverty | • | | | | 16 Sep 2019 |

Health and Social Care Scrutiny Committee

| Topic | Ir | ntended outcomes or objectives | What output is | Who needs to | Expected impact or | Work date |
|------------------------|----|--------------------------------------|-----------------|-----------------|------------------------------|-----------|
| | | | required? | be heard from? | added value | |
| Care Closer to | • | To understand how the council can | committee | Director of | Care provided in hospitals | 25 Mar |
| Home | | work in partnership with the NHS and | overview report | Performance | in minimised, and care in | 2019 |
| | | other partners to minimise time | | and Delivery, | community settings is | |
| | | receiving care in hospitals | presentation to | Shropshire CCG | maximised. | |
| | | | committee | | | |
| ASC Quality | • | To scrutinise the framework | committee | Director, Adult | Framework provide | 25 Mar |
| Assurance | | | overview report | Services | assurance of an effective | 2019 |
| Framework | | | | | service. | |
| p Public health | • | Review proposals for future public | committee | Director of | Funding for public health is | 25 Mar |
| funding | | health funding. | overview report | Public Health | used effectively. | 2019 |
| <u>.</u> | | | | Director, Adult | | |
| _ | | | | Services | | |
| | | | | | | |

Health and Social Care Scrutiny Committee

| Topic | In | ntended outcomes or objectives | What output is | Who needs to | Expected impact or | Work date |
|-------------------|----|--|-------------------|-----------------|--------------------------|-----------|
| | | | required? | be heard from? | added value | |
| Ambulance | • | Understand how the service handles | Map of public | Shropshire | Ensure that Shropshire | 20 May |
| services | | the most serious calls and the | defibrillators in | Clinical | residents receive a | 2019 |
| | | service's heaviest users. | Shropshire | Commissioning | responsive and effective | |
| (with pre- | • | Scrutinise how the service uses | | Group | ambulance service. | |
| meeting | | response times to deliver an effective | directory of | | | |
| briefing | | service. | ownership and | | | |
| session) | • | Provide feedback on a planned visit to | maintenance | | | |
| | | the West Midlands Ambulance | | | | |
| | | Service | WMAS | | | |
| | | | performance | | | |
| D | | | data and quality | | | |
| D 20 6 1 | | | accounts | | | |
| ယ် | | | Future Fit travel | | | |
| | | | and transport | | | |
| | | | analysis | | | |
| Better Care | • | Consider the Improved Better Care | committee | Director, Adult | Ensure good outcomes of | 15 July |
| and Improved | | Fund and its implications for | overview report | Services | the funds. | 2019 |
| Better Care | | Shropshire people. | | | | |
| funds | • | Understand the outcomes of the fund | presentation to | | | |
| | | and whether these have been | committee | | | |
| | | achieved. | | | | |
| | | | | | | |

Health and Social Care Scrutiny Committee

| Topic | Intended outcomes or objectives | What output is | Who needs to | Expected impact or | Work date |
|---------------|--|-----------------|----------------|------------------------|-----------|
| | | required? | be heard from? | added value | |
| Regulatory | Understand how the council's | committee | Director of | | 15 July |
| services | regulatory services contribute to the health and wellbeing of Shropshire's | overview report | Public Health | | 2019 |
| | communities | presentation to | | | |
| | | committee | | | |
| Review of 111 | Scrutinise progress in delivering the | committee | Shropshire | Provide assurance that | 15 July |
| commissioning | new arrangements for 111 services in | overview report | Clinical | new arrangements are | 2019 |
| | Shropshire. | | Commissioning | working well. | |
| | | presentation to | Group | | |
| U | | committee | | | |

People Overview Committee

| Topic | Intended outcomes or objectives | What output is | Who needs to | Expected impact or | Work date |
|---|---|---|---|--|----------------|
| | | required? | be heard from? | added value | |
| Shropshire Adults Board Annual Report | Provide an overview of the Safeguarding Adults Board's work during the previous year. Scrutinise changes to governance arrangements for the Safeguarding Children Board and Safeguarding Adults Board. | Shropshire Safeguarding Adults Board Annual Report | Independent Chair, Safeguarding Adults Board | Contribute to developing governance arrangements for safeguarding in Shropshire. | 27 Mar 2019 |

People Overview Committee

| Topic | Intended outcomes or objectives | What output is required? | Who needs to be heard from? | Expected impact or added value | Work date |
|------------------|---|--|-------------------------------------|--|----------------|
| Warmer Homes | Understand Shropshire Council's role in ensuring people living in privately owned or rented homes have warm homes. Explore opportunities for Shropshire Council to take a greater role in this work. | Background report and presentation | Director, Adult Services | Ensure people living in privately owned or rented homes have warm homes. | 27 Mar 2019 |
| Empty Homes | Understand the extent and impact of empty homes in Shropshire. Scrutinise work to minimise the number of empty homes in Shropshire. | Presentation and overview report | | Provide assurance that the council minimises the number of empty homes in Shropshire, and mitigates the impact of any homes that remain empty. | 5 June 2019 |
| SEND peer review | Scrutinise the findings and any actions from the recent peer review of services for children and young people with special educational needs. | Peer review findings and action plan Presentation | Director, Children's Services | Ensure the service's actions plans address the recommendations of the peer review. | 5 June 2019 |

People Overview Committee

| Topic | Intended outcomes or objectives | What output is required? | Who needs to be heard from? | Expected impact or added value | Work date |
|--|--|------------------------------|-------------------------------------|---|----------------|
| SEN support in specialist school hubs | Understand how children with special educational needs are supported in education. | | | Children with special educational needs have the right educational support for their needs. | 5 June 2019 |
| School improvement | Scrutinise the impact of changes to Shropshire Council's education improvement service. | overview report presentation | Director, Children's Services | Monitor the impact of changes to the service and make any recommendations for change. | 5 June 2019 |
| children's services performance dashboard | Scrutinise safeguarding and early help performance. Identify any specific patterns or changes which need to be looked at in detail. | overview report presentation | Director, Children's Services | Ensure that Shropshire Council is targeting support where needed to improve safeguarding. | 5 June 2019 |

Future topics for consideration include:

- Homepoint
- Drug and alcohol services for young people: To scrutinise the provision of drug and alcohol support services for young people.
- Short breaks for respite care
- Post-16 transport assistance

| Topic | Intended outcomes or objectives | What output is | Who needs to be | Expected impact or | Work |
|-----------------|--------------------------------------|-----------------|-------------------|--------------------------|--------|
| | | required? | heard from? | added value | date |
| Place shaping – | Scrutinise progress with the | overview report | Head of Economic | Ensure that housing, | 28 Mar |
| diversification | delivery of the Council's Economic | | Growth | transport and built | 2019 |
| of the local | Growth Strategy, with particular | presentation | | environment strategies | |
| economy | focus on keys sectors, higher | | | effectively support | |
| | added value businesses, numbers | | | economic growth. | |
| | of new jobs created, and new | | | | |
| | companies Shropshire in the key | | | Provide assurance that | |
| | target sectors. | | | the Economic Growth | |
| | Consider progress in securing | | | Strategy is delivering | |
| Page | investment in the digital and health | | | economic benefits. | |
| Q | care sector. | | | | |
| <u>+</u> | | | | | |
| Corporate | • | overview report | Sustainability | Maximise the financial | 28 Mar |
| Climate | | | Commissioning | benefits of the strategy | 2019 |
| Change | | presentation | Support Officer | | |
| Strategy | | | | | |
| Shopping | Scrutinise how the council is | overview report | Director of Place | Ensure centres are | 28 Mar |
| Centres | managing its shopping centres in | | | managed well, and that | 2019 |
| | Shrewsbury town centre. | presentation | | good progress is being | |
| | Receive an update on progress in | | | made with plans to | |
| | redeveloping the centres. | | | redevelop the centres. | |
| | | | | | |

| Topic | Intended outcomes or objectives | What output is required? | Who needs to be heard from? | Expected impact or added value | Work date |
|--|---|------------------------------|-----------------------------|--|-----------------|
| Local Transport Plan | Consider the development of the new Local Transport Plan and how it relates to the delivery of the Council's priorities. | overview report presentation | Head of Commissioning | Contribute to development of Local Transport Plan. Provide assurance that the plan contributes to housing and economic growth plans | 6 June 2019 |
| Waste Management Strategy | Receive an update on progress in implementing the waste management strategy. | overview report presentation | | Ensure good progress in delivering the strategy. | 18 July 2019 |
| Support for small and medium enterprises | Understand how the local authority aligns it services to support small and medium enterprises looking to set up or locate to Shropshire, following a recommendation from the committee in November 2018. | Overview report | Head of Economic Growth | Provide recommendations to strengthen the council's support for small and medium enterprises. | 18 Jul 2019 |

| Topic | Intended outcomes or objectives | What output is | Who needs to be | Expected impact or | Work |
|----------------|---|-----------------|-----------------|--------------------------|--------|
| | | required? | heard from? | added value | date |
| Highways | Understand the lesson learned | overview report | Highways, | Contribute to | 18 Jul |
| winter service | from the previous winter | | Transport and | development of a winter | 2019 |
| plan | maintenance plan. | presentation | Environment | service plan that ensure | |
| | Scrutinise planning for the winter | | Commissioning | safe highways and | |
| | period 2019-2020. | | Manager | protects vulnerable | |
| | | | | people. | |
| Review of | To scrutinise a planned | Overview report | Highways, | The policy balances the | 18 Jul |
| policy on A | consultation and its findings | | Transport and | needs for businesses to | 2019 |
| boards | To make recommendations on | | Environment | advertise their | |
| ס | future policy in light of consultation | ı | Commissioning | businesses with | |
| | findings. | | Manager | maximising footpath | |
| | ger | | | accessibility. | |
| 2 | | | | | |
| Highways | Understand how the council | overview report | Highways, | Contracts deliver a good | 5 Sep |
| contracting | contracts highways services, and | | Transport and | standard of highways | 2019 |
| | the progress made with those | presentation | Environment | throughout Shropshire. | |
| | contracts | | Commissioning | | |
| | | | Manager | | |
| WSP annual | Scrutinise performance of our | Annual report | Highways, | | 7 Nov |
| report | highways delivery partnership | | Transport and | | 2019 |
| | | | Environment | | |
| | | | Commissioning | | |
| | | | Manager | | |
| | | | | | |

| Topic | Intended outcomes or objectives | What output is | Who needs to be | Expected impact or | Work |
|-------|---------------------------------|----------------|-----------------|--------------------|------|
| | | required? | heard from? | added value | date |

Topics for consideration include:

- Rural exception site grants
- Local housing company
- Communicating Highways works and repairs (September 2019)

Appendix 2
Current and proposed task and finish groups

| Title | Objectives | Next reporting |
|---|---|---|
| Financial Strategy and Innovation and Income Generation | To understand the process and activity stages for developing the Financial Strategy 2018/19 to 2022/23 and how these translate into the Council's annual budgets To consider and scrutinise the proposals and emerging plans for the whole Financial Strategy and 2019/20 Budget, including how they align to the four pillars. This will be through their development and their implementation, in particular for innovation and raising income. To consider the alignment of the Financial Strategy and the new Corporate Plan being developed autumn 2018. To consider the recommendations and areas for action identified in the Corporate Peer Challenge report relating to the Financial Strategy, and how they are being addressed. To consider the direct and indirect impacts, including risks, of 2019/20 Budget proposals on current services and customers. To complete specific pieces of work to identify and work up alternatives to emerging plans, including the feasibility of any alternative proposals Make evidence based recommendations in relation to plans and approaches for innovation and income generation, and alternative proposals for future budget setting. | Performance Management Scrutiny Committee |

| Title | Objectives | Next reporting |
|------------------------------|---|---|
| Road casualty reduction | Further analyse statistics on people killed or seriously injured on roads in Shropshire. Understand the causes of casualties. Identify existing and potential local authority and partnership policies that can contribute to road casualty reduction. | Place Overview Committee July 2019 |
| Community Transport | To understand how community transport operates in Shropshire, and the demand for community transport services. Identify how the community transport groups, the council, and other partners can work together to provide community transport to people in Shropshire who do not have access to public or private transport. | Communities Overview Committee May 2019 |
| Engaging Diverse Communities | To review and propose the scope of Place Plans including their geography and subject areas To propose options to ensure Place Plans are developed from the bottom-up To understand how rural enterprise features in our procurement / commissioning processes. To proposed opportunities to engage with Strategic Levels within the Council and partners in Place Planning To engage with Town and Parish Councils on options to reset their relationship with Shropshire Council To identify appropriate and effective mechanisms to communicate with and engage with diverse communities that can be used to inform co-design and collaboration on a range of matters Make evidence based recommendations | Communities Overview Committee TBA |

| Title | Objectives | Next reporting |
|---|---|---|
| Brexit | To consider the information brought together to develop a view for Shropshire of the possible implications of BREXIT for the Shropshire economy and the achievement of the Economic Growth Strategy. To identify, with the relevant officers, the key evidence and related requirements of what Shropshire would require from a future UK funding approach. To make evidence based recommendations to Cabinet. | Performance Management Scrutiny Committee TBA |
| Section 106 and Community Infrastructure Levy | To understand how Shropshire Council currently uses Section 106, CIL and NHB and the impact that this has had To understand how Section 106, CIL and NHB could be used in Shropshire to enable or encourage projects or initiatives for economic growth and prosperity To learn from other places how they have used Section 106, CIL and NHB to enable or encourage projects or initiatives for economic growth and prosperity To make evidence based recommendations on how Section 106, CIL and NHB could be used in Shropshire to enable or encourage projects or initiatives for economic growth and prosperity | Performance Management Scrutiny Committee TBA |

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Terms of Reference for the Youth Work Task and Finish Group

Context

Over the past 8 years the provision of youth work has reduced significantly in Shropshire, as it had done in other areas of the country.

There is increasing evidence of the need for youth work. This is being widely reported in the national press, it is being recognised by cross party groups of MPs, and there is local evidence. A significant concern across the public sector is the impact of serious and organised crime where vulnerable young people are at risk.

For Shropshire Council there is an opportunity to look at how resources are used locally to best meet the needs in the council area. The aim would be to fully implement future arrangements by December 2019.

Objectives

- To understand different models of providing Youth Services in a place like Shropshire.
- To review information and evidence of need and demand for youth work in Shropshire.
- To engage with Town and Parish Councils and explore their thoughts on their role in youth work.
- To identify opportunities to lever in additional resources to deliver youth work
- To identify how the impact of youth work should be measured and reported
- To make evidence based recommendations on the options for youth work in Shropshire.

Information Required

- Information and evidence of need across Shropshire communities.
- Information on current youth work provision including:
 - locations of provision,
 - catchment area for provision,
 - barriers to access provision e.g. transport or buildings,
 - number and age of young people worked with,
 - type of provision (universal or targeted),
 - frequency of provision by location,
 - Shropshire Council budget and any arrangements with partners
- Information on how youth work is provided in other local authority areas including budget, models of provision and how resource allocation/decision making is taken.
- Relevant national reports
- Evidence from key stakeholders including the Police, Town and Parish Councils, young people and service providers.

Methods to be used

- Desktop research of Shropshire data and information.
- Desktop research of other Councils models and approaches to youth work.
- Contacting other councils about their approaches and how they measure impact.
- Research of national reports and evidence of need, demand and what can work to deliver youth work.
- Analysis of local data to help identify levels of need and demand, including possible predictors.
- Hearing from the relevant Portfolio Holders and senior managers
- Engagement workshop with stakeholders to explore issues, collect views and identify opportunities and options.
- Rapid Task and Finish group approach to identify key findings and evidence, and confirm conclusions and recommendations.

Timescales

The task and finish group is expected to start its work in April or early May 2019. It will seek to complete its work by early July 2019, holding the Rapid Task and Finish group before the summer Holidays. If this timescale is achieved the report of the Task and Finish Group will be presented to the Communities Overview Committee at its meeting in September 2019.